



Rural Services Network and the Institute of Economic Development

Rural Economy Toolkit

September 2020







Introduction

- Nigel Wilcock, Executive Director of the Institute of Economic Development and advisory business Mickledore
- Institute of Economic Development
 - Membership body supporting economic development practitioners
 - Continuous Professional Development
 - Events and information dissemination
 - Partnership (incl. RSN)
 - Influence





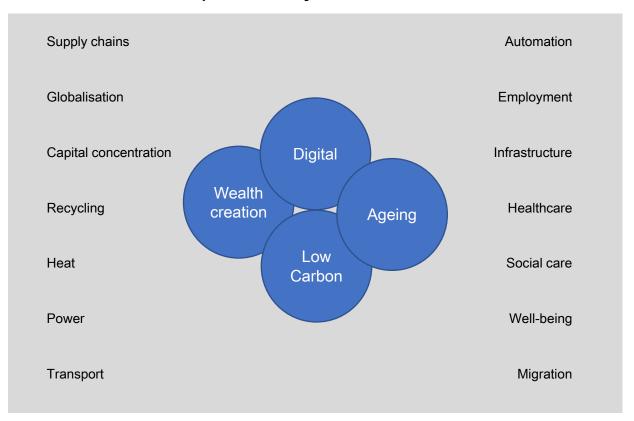
Why a Toolkit

- Uncovers the issues that are preventing rural economies from gaining full recognition
- Reviews some of the policy drivers that are affecting rural economies
- Outlines some of the mega trends which will create change in rural economies but links these to opportunities
- Provides a number of case studies of different rural economy initiatives as well as some examples of successful rural businesses.
- Identifies the steps that can be taken to ensure that rural economies remain in the economic narrative
- Summarises the key measures that a rural economies can address to answer "what looks good"



Macro-economic drivers

- Four main drivers considered and very close to the UK's Industrial Strategy
- Wider themes impacted by these drivers





Toolkit stages



Collate the evidence base. This toolkit lists some useful official data sources

Step 2: Data Comparisons

Compare data over time and with comparators (e.g. other similar areas, region, national) to understand strengths and weaknesses

Step 3: SWOT Analysis

Highlight strengths, weaknesses, opportunities and threats and other known issues. Align with Key Pillars of ageing society, clean growth, wealth generation and digitisation

Step 4: Identify Key Issues

From the SWOT, identify the key issues in your locality. A need to prioritise.

Step 5: What happens if nothing is done?

Assessing the importance of that issue by projecting the outcome if nothing is done

Step 6: Set out areas of intervention

Identifying the strategic response that is required

Step 7: Action plan (detail of tasks required, when and by whom)

Detailed action plan setting out tasks required, when and by whom

Align each stage to the 4 Key Mega Trends of Ageing Society, Low Carbon, Digitisation and Wealth Creation

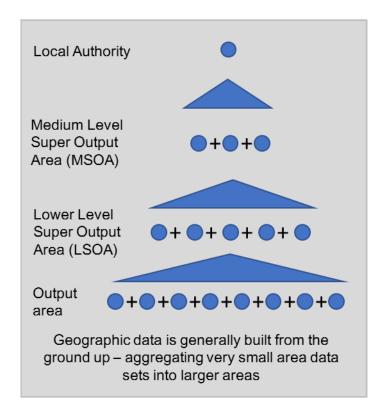




Type of information provided

- Data available
 - Sources
- How to build data
 - Economic Geography
- How to consider data
 - Time series comparators
 - Relative measures to other areas / regions

Spatial economic data in England





Type of information provided

Series of tables sets out sources, geography and use

Measure	Description	Source	Lowest geographical level
Growth in sector employment	Most commonly use 2 digit Standard Industrial Classification (SIC) code; does go down to more detailed 5 digit level	Business Register and Employment Survey (BRES) Use range of years for percentage change	Lower level super output area (LSOA)
Growth in business units by sector	The number of local business units in a locality at a reference point in a year, broken down by industry type (SIC), employment band and legal status	UK Business Counts Use range of years for percentage change	Mid Layer super output area (MSOA)
Location Quotients (LQs)	The proportion of employment by sector (2 digit SIC code) in locality to national proportion (use >1.5 as indicator of significance). This needs to be calculated.	Business Register and Employment Survey (BRES) Use latest full year available	Lower level super output area (LSOA)
GVA by LA, sector and per head	gross value added (calculated using the income approach), known as GVA(I), allocated to local authorities in the UK.	Office of National Statistics (ONS) Regional GVA(I) by local authority in the UK	Local Authority (apportioned data so treat with caution)



Type of information provided

Includes vitality checklists for community led / bottom up economic strategies

Services	Retail	Infrastructure	Leisure
- Doctor surgery - Dentist - Optician - Vets - Chiropodist - Hearing - Library - Community Centre - Church - Nursery - Primary School - Secondary School - After school/holiday child care - Volunteer led services (dementia friendly, xxx)	 Grocery Petrol Pharmacy Butcher Baker Cash Point Post office Fish Hairdresser Off Licence Beautician Dry cleaners Gift shop Hardware Evening 	 Bus links Train Taxi Broadband Mobile network Housing? Range, affordability, rental/social Local job opportunities Links to economic drivers Business support inc networking and training 	 Pub Restaurant Evening entertainment Takeaway Coffee shop Exercise Playground Park





Critical Success Factors

- 1. Start with an open mind
- 2. Know when to stop
- 3. Stand back and see the big picture
- 4. Consider dependencies
- 5. Share views with others
- 6. Identify the key issues before the individual actions
- 7. Focus on the priorities
- 8. Consider what others have done
- 9. Engage others and develop a plan
- 10. Review regularly.



Best Practice Examples

- Begun to compile best practice examples for consideration
- These can be developed over time

Low Carbon	Digital	Ageing	Wealth creation
Borderlands Growth Deal Summary – turning some of the challenges arising from zero carbon into economic advantages for the area.	Providing rural digital connectivity for all and ensuring that the community links created provider wider benefits	National Innovation Centre for Ageing How the ageing society can provide commercial opportunities for rural new developments, services and products	Transition Town Totnes Empowering local community action SW Mutual Creation of a bank that invests local deposits in the local area





Conclusion

- Intended to add value to the process
- De-mystifies strategy for non-practitioners
- At the design stage and available for members of RSN and IED by the end of September
- Thank you